

Annual Town Meeting 2020
Financial Warrant Articles
For Final Finance and Warrant
Commission Public Hearings

Article 1 – FY20 Budget Adjustments by Transfers

Supplemental Appropriations FY20

To see if the Town will vote to appropriate by transfer from available funds the sum of dollars (\$,000) to supplement the following fiscal year 2020 appropriations, or take any other action thereon:

Transfer			
From Account	Amount	To Account	Amount

No Article 1 Transfers

Article 2 – FY20 Budget Adjustments by Appropriation

Supplemental Appropriations FY20

To see if the Town will vote to appropriate by transfer from available funds the sum of Four hundred and forty four thousand dollars (\$444,000) to supplement the following fiscal year 2020 appropriations, or take any other action thereon:

Transfer			
From Account	Amount	To Account	Amount
Ambulance Receipts	\$62,500	Ambulance Services/Equipment	\$62,500
Overlay Surplus	\$31,500	Assessing Revaluation Services	\$31,500
Free Cash	\$350,000	Schools Special Education Reserve	<u>\$350,000</u>
Total	\$444,000	Total	\$444,000

Article Budget – 3 FY21 Proposed Operating Budget \$98.2M, 3.8% increase

Budget – 3: FY21 Operating Budgets (Appendix "D")

To see what sum(s) of money the Town will vote to raise and appropriate and/or transfer from available funds and/or borrow for the operation of the municipal departments and public school system for the fiscal year July 1, 2020, through June 30, 2021, as set forth in Appendix D of the Finance and Warrant Commission's Report to the 2020 Annual Town Meeting, or take any other action thereon.

FY20Budget	Category	Fy21 Select Board Proposed	\$ Change FY21 v FY20	% Change FY21 v FY20
\$46,513,031	School Operating	\$48,187,500	\$ 1,674,469	3.6%
γ (ο,ο Ξο,ο σ Ξ	FY20 Ch70 Aid for Schools	\$ 160,000	\$ 160,000	3.37
\$20,908,040	Municipal Operating	\$21,653,795	\$ 745,755	3.6%
\$ 149,576	Blue Hills	\$ 132,293	\$ (17,283)	-11.6%
\$ 110,676	Traffic Supervisors	\$ 116,077	\$ 5,401	4.9%
\$16,554,870	Fixed Costs	\$17,613,181	\$ 1,058,311	6.4%
\$ 6,056,779	Debt Service	\$ 5,949,779	\$ (107,000)	-1.8%
\$ 4,334,975	Sewer	\$ 4,435,242	\$ 100,267	2.3%
\$94,627,947		Total \$98,247,867	\$ 3,619,920	3.8%

Article Budget - 4 Municipal Capital Improvements

Budget – 4: Appropriation – Municipal Capital Improvements

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One Million Three Hundred and Four Thousand and Four Hundred Dollars (\$1,304,400) for the purchase, lease or lease/purchase of the following capital equipment and improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Wheelchair Accessible Van	Council on Aging	\$90,000	Free Cash
One Ton Dump Truck With Plow	DPW	\$70,000	Free Cash
Tractor Machine for Cemetery	DPW	\$35,000	Free Cash
Fire Engines (2) (Lease payments Year 4 of 5)	Fire	\$226,400	Free Cash
Fire Turnout Gear and Equipment	Fire	\$44,000	Free Cash
Radio Upgrade and Replacement	Fire	\$26,000	Free Cash
Shift Command Vehicle	Fire	\$63,000	Free Cash
Swap Body Truck Town Match for Grant	Fire	\$20,000	Free Cash
End User Technology – All Departments	Information Technology	\$75,000	Free Cash
Patron/Staff End User Technology	Library	\$10,000	Free Cash
Self-Check Circulation Terminals	Library	\$28,000	Free Cash
Police Vehicles	Police	\$190,000	Free Cash
Police Equipment	Police	\$52,000	Free Cash
Police, Fire and EMS Radio Infrastructure	Police	\$75,000	Free Cash
Facility Maintenance	DPW	\$100,000	Free Cash
Energy Efficiency	DPW	\$50,000	Free Cash
Housing Authority - Building Maintenance and Improvement	Housing	\$150,000	Free Cash
	Total	\$1,304,400	

Article Budget - 5 School Capital Improvements

Budget – 5: Appropriation – School Capital Improvements

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of one million and seventeen thousand Dollars (\$1,017,000) for the purchase, lease or lease/purchase of the following capital equipment and improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Technology	School	\$130,000	Free Cash
Roofing	School	\$100,000	Free Cash
Repair and Maintenance	School	\$402,803	Free Cash
Furniture, Fixtures and Equipment	School	\$111,797	Free Cash
HVAC	School	\$192,400	Free Cash
Copiers	School	\$20,000	Free Cash
Vehicles	School	\$60,000	Free Cash
	Total	\$1,017,000	

Article Budget – 6 Sewer Capital Improvements

Budget – 6: Appropriation – Sewer Capital Improvements

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Seven Hundred and Sixty Five Thousand Dollars (\$765,000) for the purchase, lease or lease/purchase of the following capital equipment, projects, and/or improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Infiltration & Inflow Program Pump Station Facility Program Sewer Vehicle Stormwater Compliance Total	Sewer Sewer Sewer Sewer	\$125,000 \$500,000 \$70,000 \$70,000	Sewer Retained Earnings Sewer Retained Earnings

Article Budget – 7 Additional Capital Improvements – Ambulance Equipment

Budget - 7: Appropriation - Additional Capital Improvements Ambulance Equipment

To see if the Town will vote to transfer from available funds the sum of sixty four thousand seven hundred and twenty Dollars (\$64,720) for the purchase, lease or lease/purchase of the following capital equipment, projects, and/or improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Self Contained Breathing Apparatus Upgrade and Replacement Rescue Equipment Total	Fire Fire	\$46,000 \$18,720	Ambulance Receipts Ambulance Receipts
	l l	\$64,720	

Article Budget – 8 Additional Capital – Town and School Projects

Budget - 8: Appropriation - Additional Capital Improvements - Town and School Projects

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One million sixty two thousand and five hundred Dollars (\$1,062,500) for the purchase, lease or lease/purchase of the following capital equipment, projects, and/or improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Town Hall Repairs and Maintenance	DPW	\$300,000	Free Cash
Fire Station 1 Repairs and Maintenance (Phase 2 of 2)	DPW	\$150,000	Free Cash
Thurston Middle School HVAC Univent Project (Phase 2 of 2)	Schools	\$150,000	Free Cash
Schools Security Projects	Schools	\$150,000	Free Cash
Municipal Security Projects	DPW	\$75,000	Free Cash
Town/School Financial Enterprise Software (2 nd of 2)	Information Technology	\$237,500	Free Cash
	Total	\$1,062,500	

Article Budget – 9 Additional Capital – Town-Wide Recreation Projects

Budget – 9: Appropriation – Additional Capital Improvements – Town Wide Recreation Projects

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One million fifty thousand Dollars (\$1,050,000) for the purchase, lease or lease/purchase of the following capital equipment, projects, and/or improvements:

Equipment/Project	Requesting Department	Cost	Funding Source
Fields Design and Construction	Recreation	\$750,000	Meals/Hotels Tax
Fields Maintenance and Enhancement – Existing Fields	Recreation	\$25,000	Meals/Hotels Tax
Pool Deck Surfacing Replacement	Recreation	\$200,000	Meals/Hotels Tax
Pool Drainage and Resurfacing	Recreation	\$75,000	Meals/Hotels Tax
	Total	\$1,050,000	

Article Budget -10 Equipment Borrowing Article

Budget – 10: Appropriation – Additional Capital Improvements – Equipment Borrowing Article

To see if the Town will vote to appropriate a sum of money to pay for the cost of purchasing a heavy duty dump truck with plow, and to determine whether this appropriation shall be raised by taxation, transfer from available funds, borrowing or otherwise, or to take any other action relative thereto.

Item	Amount	Funding Source
DPW - 1 Heavy Duty Dump Truck with Plow	\$325,000	Bond
	Total\$325,000	

Motion

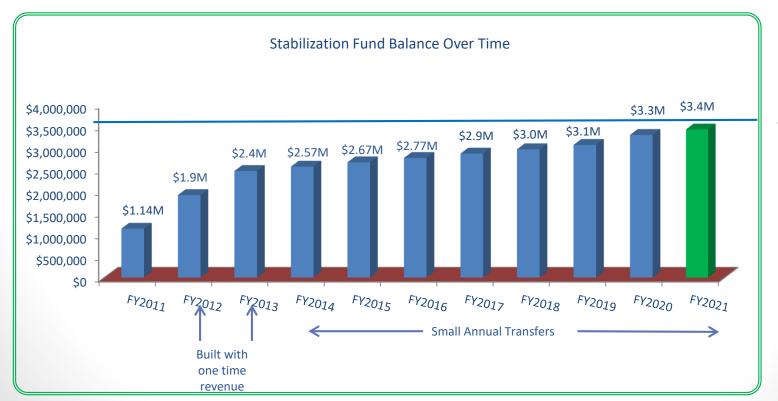
Recommends: That the Town appropriates \$325,000 to pay for the cost of purchasing a heavy duty dump truck with plow, including all costs incidental and related thereto, and that to meet this appropriation, the Treasurer, with the approval of the Select Board, is authorized to borrow \$325,000 under M.G.L. Chapter 44, Section 7(1) or any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with M.G.L. Chapter 44, Section 20, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount; and that the Select Board is authorized to take any other action necessary to carry out this project.

Article Budget -11 Appropriation to Stabilization Fund

Budget - 11: Appropriation - Stabilization Fund - FY21

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One Hundred Twenty-Five Thousand Dollars (\$125,000) for the Stabilization Fund established in accordance with General Laws Chapter 40, Section 5B, or take any other action thereon.

Amount	Funding Source
\$125,000	Free Cash



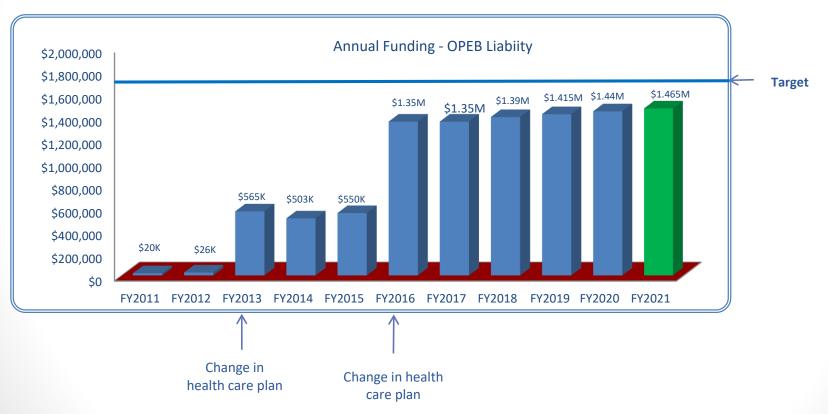
Target Approx. \$3.4M

Article Budget -12 Appropriation to OPEB Liability Trust Fund

Budget - 12: Appropriation - OPEB Liability Trust Fund - FY21

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One Million Four Hundred Sixty Five Thousand Dollars (\$1,465,000) to the OPEB Liability Trust Fund established in accordance with General Laws Chapter 32B, Section 20 or take any other action thereon.

Purpose	Amount	Funding Source
OPEB Liability Trust Fund	\$1,465,000	Taxation



- On target with funding plan, \$25K additional per year
- Balance in trust fund account as of 12/19 is approximately \$10.7M.

Article Budget -13 Road Improvement Bond

Budget – 13: Road Improvement Bond – Route 109 Improvements, Crosswalk Safety Improvements, Sidwalk Enhancements, and Pavement Preservation

To see if the Town will vote to appropriate a sum of money for road improvements, including but not limited to, improvements to Route 109, crosswalk improvements, paving and sidewalks, and to determine whether this appropriation shall be raised by taxation, transfer from available funds, borrowing or otherwise, or to take any other action relative thereto.

Item	Amount	Funding Source
Route 109 Improvements	\$2,550,000	Bond
Crosswalk/Safety Improvements	\$500,000	Bond
Paving/Sidewalk Enhancements/Winter/Clapboardtree Intersection/		
Pavement Preservation	\$1,600,000	Bond
Tota	\$4,650,000	

Motion

Recommends: That the Town appropriates \$4,650,000 to pay costs for road improvements, including but not limited to, improvements to Route 109, town-wide crosswalk improvements, paving and sidewalks, including all costs incidental and related thereto, and that to meet this appropriation, the Treasurer, with the approval of the Select Board, is authorized to borrow \$4,650,000 under M.G.L. Chapter 44, Section 7(1) or any other enabling authority; and to issue bonds or notes of the Town therefor. Any premium received upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with M.G.L. Chapter 44, Section 20, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount; and that the Select Board is authorized to take any other action necessary to carry out this project.

Appendix D
Proposed FY2021 Departmental Salary/Expense Budgets

	Description	Expended FY2019	Current FY2020 Budget	Proposed FY2021 Budget	\$ Change FY21 vs FY20	% Change FY21 vs FY20	Funding Source
	Select Board Department						
	Salaries	619,163	620,970	653,999	33,029	5.3%	Taxation
2.	Expenses	55,365	55,500	57,500	2,000		Taxation
		674,528	676,470	711,499	35,029	5.2%	
	Finance and Warrant Commission						
3.	Salary	18,407	19,278	20,309	1,031	5.3%	Taxation
	Expenses	30,366	41,889	43,900	2,011		Taxation
		48,772	61,167	64,209	3,042	5.0%	
	Accounting Department						
	Salaries	257,724	266,366	272,435	6,069		Taxation
ó.	Expenses	5,846	7,000	7,000	0		Taxation
		263,570	273,366	279,435	6,069	2.2%	
	Assessors Department						
	Salaries	222,037	212,120	218,502	6,382		Taxation
	Expenses	20,817	22,450	22,450	0		Taxation
		242,854	234,5 70	240,952	6,382	2.7%	
	Treasurer Department						
	Salary	107,738	112,026	120,035	8,009		Taxation
0.	Expenses	10,109	11,400	10,350	(1,050)		Taxation
		117,846	123,426	130,385	6,959	5.6%	
	Collector Department					<u>.</u>	
	Salaries	122,431	120,041	123,156	3,115		Taxation (T)
2.	Expenses	73,361	85,450	84,350	(1,100)		\$42,500 Ambulance receipts/Taxation
		195,792	205,491	207,506	2,015	1.0%	
	Legal Department						
	Salary	109,637	101,140	103,163	2,023		Taxation
4.	Expenses	111,350	114,000	129,000	15,000		Taxation
		220,987	215,140	232,163	17,023	7.9%	
	Human Resources Department						
	Human Resources Department Salary	232,679	244,116	255,065	10,949	4 50/	Taxation
	Expenses	2,670	7,500	7,500	10,949		Taxation
	Expenses	235,350	251,616	262,565	10,949	0.070	1 arauon

	Description	Expended FY2019	Current FY2020 Budget	Proposed FY2021 Budget	\$ Change FY21 vs FY20	% Change FY21 vs FY20	Funding Source
17	Information Systems Department	202 740	202 570	211 025	0.447	2.00/7	axation
	Salaries Expenses	283,740 74,500	302,578 76,500	311,025 78,500	8,447 2,000		axation
10.	Expenses	358,240	379,078	389,525	10,447	2.8%	axation
	Town Clerk Department Salaries Expenses Total Town Clerk Department Housing Authority	170,265 61,302 231,567	178,212 76,300 254,512	185,277 85,800 271,077	7,065 9,500 16,565	12.5% 6.5%	axation axation
	Salary	18,437	21,798	22,793	995		axation
21.	Expenses	3,400	11,600	11,600	995		Caxation
22.	Outside Professional Services Expenses	21,837 46,069	33,398 46,500	34,393 46,500	995	3.0% 0.0%T	⁻ axation
23.	Training/Professional Development Expenses	12,170	15,000	15,000	0	0.0%1	'axation
	Total General Government	2,669,583	2,769,734	2,885,209	115,475	4.2%	
	Police Department						
	Salaries	3,932,819	4,349,870	4,443,217	93,347		axation
	Expenses	248,508	288,500	306,000	17,500		Caxation
	Auxiliary Police/Civil Defense	4,181,326	4,638,370	4,749,217	110,847	2.4%	
	Expenses	3,000	3,000	3,000	0	0.0%1	axation
	•	3,000	3,000	3,000	0	0.0%	
	Animal Control		" l		,		
	Salary Expenses	62,705 5,881	59,952 10,300	61,204 10,350	1,252 50		Caxation Caxation
	Lapenses	68,586	70,252	71,554	1,302	1.9%	axation
24.	Total Police	4,252,913	4,711,622	4,823,771	112,149	2.4%	
	Fire Department Salaries	4,108,394	4,485,158	4,649,924	164,766		324,000 Ambulance Receipts/Taxation
	Expenses	353,769	282,000	288,000	6,000		40,000 Ambulance Receipts/Taxation
25.	Total Fire	4,462,163	4,767,158	4,937,924	170,766	3.6%	1 77
	Total Public Safety	8,715,076	9,478,780	9,761,695	282,915	3.0%	

Conservation Division Salary Expenses Planning Division Salaries Expenses Housing & Zoning Division Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	75,739 1,835 77,574 99,033 3,142 102,176 67,494 447 67,941 199,978 1,416 201,394 314,139 25,887 340,026 248,894 6,521 255,415 11,016	77,661 6,400 84,061 95,383 4,500 99,883 75,325 3,500 78,825 217,669 4,000 221,669 338,179 42,000 380,175 263,698 12,200 275,898	79,235 6,400 85,635 103,154 4,500 107,654 78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,739 12,200	1,574 0 1,574 7,771 0 7,771 3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	2.0%\$17,000 Cc 0.0%Taxation 1.9% 8.1%Taxation 0.0%Taxation 7.8% 4.5%Taxation -10.0%Taxation -10.0%Taxation -10.0%Taxation -10.0%Taxation -12%Taxation 2.5% 2.7%Taxation 0.0%Taxation	onservation Receipts/Taxation
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Planning Division Salaries Expenses Housing & Zoning Division Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	77,574 99,033 3,142 102,176 67,494 447 67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	84,061 95,383 4,500 99,883 75,329 3,500 78,829 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	85,635 103,154 4,500 107,654 78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	1,574 7,771 0 7,771 3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	1.9% 8.1% Taxation 0.0% Taxation 7.8% 4.5% Taxation -10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Housing & Zoning Division Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Uutside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	3,142 102,176 67,494 447 67,941 199,978 1,416 201,394 314,139 25,887 340,026 248,894 6,521 255,415	4,500 99,883 75,329 3,500 78,829 217,669 4,000 221,669 338,179 42,000 380,179	4,500 107,654 78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	0 7,771 3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	0.0% Taxation 7.8% 4.5% Taxation -10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation -2.5% 2.7% Taxation	
Salaries Expenses Housing & Zoning Division Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	3,142 102,176 67,494 447 67,941 199,978 1,416 201,394 314,139 25,887 340,026 248,894 6,521 255,415	4,500 99,883 75,329 3,500 78,829 217,669 4,000 221,669 338,179 42,000 380,179	4,500 107,654 78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	0 7,771 3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	0.0% Taxation 7.8% 4.5% Taxation -10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation -2.5% 2.7% Taxation	
Housing & Zoning Division Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	102,176 67,494 447 67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	99,883 75,329 3,500 78,825 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	7,771 3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	7.8% 4.5% Taxation -10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation -1.0% Taxation -1.2% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	67,494 447 67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	75,329 3,500 78,829 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	78,755 3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,739 12,200	3,426 (350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	4.5% Taxation -10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	447 67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	3,50(78,829 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	(350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	-10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Expenses Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	447 67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	3,50(78,829 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	3,150 81,905 230,733 3,600 234,333 348,348 41,500 389,848 270,735 12,200	(350) 3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	-10.0% Taxation 3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Community & Economic Development Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	67,941 199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	78,829 217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	81,005 230,733 3,600 234,333 348,348 41,500 389,848 270,739 12,200	3,076 13,064 (400) 12,664 10,169 (500) 9,669 7,041	3.9% 6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	199,978 1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	217,669 4,000 221,669 338,179 42,000 380,179 263,698 12,200	230,733 3,600 234,333 348,348 41,500 389,848 270,739 12,200	13,064 (400) 12,664 10,169 (500) 9,669 7,041	6.0% Taxation -10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	1,416 201,394 314,135 25,887 340,026 248,894 6,521 255,415	4,000 221,669 338,179 42,000 380,179 263,698 12,200	3,600 234,333 348,348 41,500 389,848 270,739 12,200	(400) 12,664 10,169 (500) 9,669 7,041	-10.0% Taxation 5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Building Inspection Division Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	201,394 314,135 25,887 340,026 248,894 6,521 255,415	221,669 338,179 42,000 380,179 263,698 12,200	234,333 348,348 41,500 389,848 270,739 12,200	12,664 10,169 (500) 9,669 7,041	5.7% 3.0% Taxation -1.2% Taxation 2.5% 2.7% Taxation	
Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Fotal Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	314,135 25,887 340,026 248,894 6,521 255,415	338,179 42,000 380,179 263,698 12,200	348,348 41,500 389,848 270,739 12,200	10,169 (500) 9,669 7,041	3.0%Taxation -1.2%Taxation 2.5% 2.7%Taxation	
Salaries Expenses Health Division Salaries Expenses Outside Health Agencies Fotal Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	25,887 340,026 248,894 6,521 255,415	42,000 380,179 263,698 12,200	41,500 389,848 270,739 12,200	(500) 9,669 7,041	-1.2% Taxation 2.5% 2.7% Taxation	
Expenses Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	25,887 340,026 248,894 6,521 255,415	42,000 380,179 263,698 12,200	41,500 389,848 270,739 12,200	(500) 9,669 7,041	-1.2% Taxation 2.5% 2.7% Taxation	
Health Division Salaries Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	340,026 248,894 6,521 255,415	380,179 263,698 12,200	389,848 270,739 12,200	9,669 7,041	2.5% 2.7% Taxation	
Salaries Expenses Outside Health Agencies Fotal Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	248,894 6,521 255,415	263,698 12,200	270,739 12,200	7,041	2.7% Taxation	
Expenses Outside Health Agencies Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	6,521 255,415	12,200	12,200			
Outside Health Agencies Fotal Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	255,415			0	0.00/. Towation	
Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance		2/5,898				
Total Community and Economic Development Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	11,016		282,939	7,041	2.6%	
Department of Public Works Salaries Expenses Total DPW Admin/Operations Building Maintenance	, , , , , , , , , , , , , , , , , , ,	13,416	13,416	0	0.0%Taxation	
Salaries Expenses Total DPW Admin/Operations Building Maintenance	1,055,541	1,153,935	1,195,730	41,795	3.6%	
Salaries Expenses Total DPW Admin/Operations Building Maintenance						
Total DPW Admin/Operations Building Maintenance	1,638,778	1,685,286	1,734,231	48,945	2.9% Taxation	
Building Maintenance	523,127	515,600	559,600	44,000	8.5% Taxation	
	2,161,905	2,200,886	2,293,831	92,945	4.2%	
Salaries	258,512	298,174	311,749	13,575	4.6% Taxation	
Expenses Total Puilding Maintenance	893,533 1,152,044	948,900 1,247,074	1,039,100 1,350,849	90,200 103,775	9.5% Taxation 8.3%	
Total Building Maintenance	1,152,044	1,247,074	1,350,849	105,//5	0.3%	
Municipal & School Field Maintenance	154,989	170,000	180,000	10,000	5.9% Taxation	
Street / Traffic Lighting Maintenance	103,351	115,000	115,000	0	0.0% Taxation	
Total Department of Public Works	3,572,289	3,732,960	3,939,680	206,720	5.5%	
Snow & Ice	537,560	450,000	450,000	0	0.0% Taxation	
Total Public Works						

	Description	Expended FY2019	Current FY2020 Budget	Proposed FY2021 Budget	\$ Change FY21 vs FY20	% Change FY21 vs FY20	Funding Source
29.	Disability Commission	d	500	500	0	0.0%	l'axation
	Council On Aging Department						
	Salaries	342,755 28,514	357,488 36,650	371,940 38,850	14,452 2,200		Γaxation Γaxation
31.	Expenses	371,269	394,138	410,790	16,652	4.2%	1 axation
	Youth and Family Services Department						
32.	Salaries	291,872	272,387	281,320	8,933		l'axation
33.	Expenses	14,954 306,826	15,000 287,387	15,000 296,320	8,933	3.1%	Taxation
		500,020	201,301	270,020	0,733	J.1 /0	
	Veterans Services Department	(0.454	/0.70d	(4.024	2042	2.20/	Taxation
	Salaries Expenses	60,651 72,228	62,788 70,533	64,831 71,640	2,043 1,107		Taxation
	Total Veterans Services	132,879	133,321	136,471	3,150	2.4%	
	Total Human Services	810,975	815,346	844,081	28,735	3.5%	
	Public Library						
	Salaries	1,033,114	1,109,512	1,162,531	53,019	4.8%	L'axation
	Expenses	301,502	321,050	322,800	1,750		L'axation
	Lost Books Total Library Department	1,511 1,336,127	1,600 1,432,162	1,600 1,486,931	0 54,769	3.8%	Taxation
		,,	,,	,,.			
	Recreation Department Salaries	318,495	479,939	472,520	(7,419)	1 50/.4	\$332,442 Recreation Funds/Taxation
	Expenses	15,088	15,784	15,784	(7,412)		Faxation
	Total Recreation Department	333,583	495,723	488,304	(7,419)	-1.5%	
37.	Memorial/Veteran's Day/Westwood Day Expenses	15,952	23,800	23,800	0	0.0%	Taxation
	Total Culture and Recreation	1,685,662	1,951,685	1,999,035	47,350	2.4%	
	Other						
	Other Operating Capital						
	Hardware/Software Maintenance	321,066	392,600	415,365	22,765	5.8%	\$4,575 Ambulance Receipts/Taxation
39.	Communications Systems	154,496	163,000	163,000	0	0.0%	Faxation
F	· · · · · · · · · · · · · · · · · · ·		,000	,	· ·		
	Total Other	475,562	555,600	578,365	22,765	4.1%	
						 #	
Ī	Total Municipal Budget	19,522,247	20,908,040	21,653,795	745,755	3.57%	

Salaries \$8,607.786 \$40.275.701 \$42.885.51 \$1.814.200 \$4.570.1001 \$2.2296 Taxasion \$1.0016 Westwood Public Schools \$44.903,135 \$46.513.031 \$48.187.50 \$1.074.460 \$3.0076 \$4.0076							
Salaries 38,607.786 40,275.00 42,689.531 1,814.230 45% Taxation Express 6,295.349 6,237.787 6,077.00 (13)7.61) 2,22% Taxation Total Westwood Public Schools 44,903,135 46,513,073 48,187.500 1,074.460 3,00% Taxation Florid Westwood Public Schools (Additional FV20 State Ada) 0 0 0 160,000 160,000 Taxation Blace Hills Regional School Assessment 135.579 149,576 132.295 (17,285) -11.6% Taxation Crossing Guards Crossing Guards 102,650 107,77 113,077 5,500 3.5% Taxation Expresses 14,007 3.500 3.000 (800) 1-43% Taxation Total Crossing Guards 104,257 110,677 110,677 3.00 (800) 1-43% Taxation Total Crossing Guards 104,257 110,677 110,677 3.40 49% Fixed Costs Budgets - School and Municipal Section Compensation 23,80% 32,148 355,25 32,144 10,00% Taxation Health Insurance 4,147,678 46,514 48,854 22,270 3,00% Taxation Health Insurance 5,630 11,200 34,000 30,000 2,200 8,85% Taxation Health Insurance 4,147,678 46,514 48,854 22,270 3,00% Taxation Health Insurance 5,537 57,852 57,758 51,758	Description		FY2020	FY2021	FY21 vs	FY21 vs	Funding Source
Expenses G.295.8H G.237.7S G.097.00 (19).761 2.22E/Taxation Total Westwood Public Schools 44,903.15 44,903.15 44,903.15 44,903.15 44,903.00 44,903.0	Westwood Public Schools			#			
Total Westerood Public Schools	Salaries	38,607,786	40,275,301	42,089,531	1,814,230	4.5% Taxation	
Mesterood Schools (Additional FY20 State Aid) 0 160,000 160,000 Taxation		6,295,349	6,237,730	6,097,969	(139,761)	-2.2% Taxation	
Blue Hills Regional School Assessment 135,579	Total Westwood Public Schools	44,903,135	46,513,031	48,187,500	1,674,469	3.60%	
Crossing Guards 10,661 107,176 113,077 5,901 5,5% Taxation 5,500 6,143% Taxation 104,257 116,676 116,077 5,401 4,97% 1,43% Taxation 104,257 110,676 116,077 5,401 4,97% 1,43% Taxation 104,257 110,676 116,077 5,401 4,97% 1,43% Taxation 1,43%	Westwood Schools (Additional FY20 State Aid)	Q	O	160,000	160,000	Taxation	
Salacies 10,607 3,508 3,008 6,009 4,43½T saxion Espenses 1,607 3,508 3,008 6,009 4,43½T saxion 104,257 110,676 116,077 5,401 4,9%	Blue Hills Regional School Assessment	135,579	149,576	132,293	(17,283)	-11.6%Taxation	
Page	Crossing Guards						
Total Crossing Guards	Salaries	102,650	107,176	113,077	5,901	5.5%Taxation	
Fixed Costs Budgets - School and Municipal	Expenses	1,607	3,500	3,000	(500)	-14.3% Taxation	
Fixed Costs Budgets - School and Municipal School Employee Benefits/Costs	Total Crossing Guards	104,257	110,676	116,077	5,401	4.9%	
Retirement Assessments	Total School Budgets	45,142,971	46,773,283	48,595,870	1,822,587	3.9%	
Workers Compensation 238,085 321,485 353,625 32,144 10.0% Taxation	• •	1 515 06	1 (21 9(1	1 727 211	114 242	7 10/ T	
Unemployment Compensation							
Health Insurance		· III					
Life Insurance 6,562 11,20 8,000 3,200 -28.6% Taxation Payroll service/Other 31,269 34,000 36,900 2,900 8.5% Taxation Medicare Part B 132,603 175,033 183,785 8,752 5.0% Taxation Social Security Tax 5,660 10,000 10,000 0 0.0% Taxation Medicare Payroll Tax 555,371 768,249 845,074 76,825 10.0% Taxation School Employee 6,727,829 7,703,870 8,179,134 475,264 6.2% Municipal Employee Benefits/Costs Municipal Employee Benefits/Costs Retirement Assessment 3,550,373 3,784,364 4,051,323 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/P							
Payroll service/Other 31,269 34,000 36,900 2,900 8.5% Taxation Medicare Part B 132,603 175,033 183,785 8,752 5.0% Taxation Social Security Tax 5,669 10,000 10,000 0 0.0% Taxation Medicare Payroll Tax 555,371 768,249 845,074 76,825 10.0% Taxation School Employee 6,727,829 7,703,870 8,179,134 475,264 6.2* Benefits/Costs Municipal Employee Benefits/Costs Retirement Assessment 3,550,373 3,784,364 4,051,322 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,244 16,771 1,525 10.0% Taxation Life Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/O							
Medicare Part B 132,603 175,033 183,785 8,752 5.0% Taxation Social Security Tax 5,669 10,000 10,000 0 0.0% Taxation Medicare Payroll Tax 768,249 845,074 76,825 10.0% Taxation School Employee 6,727,829 7,703,870 8,179,134 475,264 6.2* Benefits/Costs Municipal Employee Benefits/Costs Retirement Assessment 3,550,373 3,784,364 4,051,323 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Health Insurance 20,103 15,24c 16,771 1,525 10.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Social Security Tax 1,562			· I		,		
Social Security Tax S,669 10,000 10,000 0 0.00% Taxation Medicare Payroll Tax 555,371 768,249 845,074 76,825 10.00% Taxation 10,000 0 0.00% Taxation 10,000 10,00							
Medicare Payroll Tax 555,371 768,249 845,074 76,825 10.0% Taxation School Employee Benefits/Costs 6,727,829 7,703,870 8,179,134 475,264 6.2% Municipal Employee Benefits/Costs Municipal Employee Benefits/Costs Workers Compensation 3,550,373 3,784,364 4,051,323 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
School Employee Benefits/Costs 6,727,829 7,703,870 8,179,134 475,264 6.2% Municipal Employee Benefits/Costs Retirement Assessment 3,550,373 3,784,364 4,051,323 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.00% Taxation							
Municipal Employee Benefits/Costs Settlement Assessment Settlement Set						#DIV/0!Taxation	
Retirement Assessment 3,550,373 3,784,364 4,051,323 266,959 7.1% Taxation Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Health Insurance 1,531,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation		6,727,829	7,703,870	8,179,134	475,264	6.2%	
Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 96,600 Arraxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation	Municipal Employee Benefits/Costs	<u>.</u>					
Workers Compensation 113,116 151,399 166,539 15,140 10.0% Taxation Unemployment Compensation 20,103 15,246 16,771 1,525 10.0% Taxation Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 96,600 Arraxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation	Retirement Assessment	3 550 373	3 784 364	4 051 323	266 959	7.1%Taxation	
Unemployment Compensation 20,103 15,24d 16,771 1,525 10.0% Taxation Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation							
Health Insurance 1,530,785 1,541,233 1,618,295 77,062 5.0% Taxation Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation	•						
Life Insurance 3,244 6,800 5,000 (1,800) -26.5% Taxation Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation							
Pre-Hire/Payroll/Other 98,073 127,000 139,200 12,200 9.6% Taxation Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation							
Public Safety Medical/111F ins 28,856 90,000 96,000 6,000 6.7% Taxation Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation							
Medicare Part B 55,762 70,997 74,547 3,550 5.0% Taxation Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation							
Social Security Tax 1,562 10,000 10,000 0 0.0% Taxation						5.0% Taxation	
Medicare Payroll Tax 235,458 302 111 332 327 30 211 10.0% Taxation	Social Security Tax				0	0.0%Taxation	
100 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Medicare Payroll Tax	235,458	302,111	332,322	30,211	10.0% Taxation	

6,509,997

410,847

6.7%

5,637,332

Municipal Employee

Benefits/Costs

Description	Expended FY2019	Current FY2020 Budget	Proposed FY2021 Budget	\$ Change FY21 vs FY20	% Change FY21 vs FY20	Funding Source
Shared/Other Fixed Costs						
Comprehensive & Liability Insurance	364,146	552,000	579,600	27,600	5.0%T	axation
Waste Collection/Disposal Expenses	1,375,726	1,398,600	1,538,200	139,600	10.0% T	
Audit Services	71,855	81,250	81,250	0	0.0%T	axation
Total Shared/Other Fixed Costs	1,811,727	2,031,850	2,199,050	167,200	8.2%	
Total Benefits/Shared Fixed Costs	14,176,888	15,834,870	16,888,181	1,053,311	6.7%	
Reserve Funds						
Other/Select Board Reserve Fund*	O O	295,000	295,000	0	0.0% T	axation
Special Town Mtg Reserve	7,700	25,000	25,000	0	0.0%T	axation
Reserve Fund	q	400,000	405,000	5,000	1.3%T	axation
Total Reserves	7,700	720,000	725,000	5,000	0.7%	
Fotal Fixed Costs Budget	14,184,588	16,554,870	17,613,181	1,058,311	6.4%	
Reserve Accounts -Actual expenditures are shown in the budget. This reserve budget may be transferred to budgets upon w					"	
Debt Service Budget	_					
						92,250 Cemetery Funds/
Municipal Related Debt Service	3,461,860	2 497 421	3,483,661	(2,770)		12,453 Bond Premium/
Jent Service	3,401,800	3,486,431	2,482,001	(4,770)	-U.1% I	axauon
School Related					\$	1,401,276 Sch Bld Reimb/
	2,676,118	2,570,348	2,466,118	(104,230)	-4.1%\$	6,468 Bond Premium/Taxation
Debt Service						
Oebt Service	6,137,978	6,056,779	5,949,779	(107,000)	-1.8%	

FY21 Debt Change

 Non Exempt
 \$0

 Exempt
 (\$107,000)

 Total
 (\$107,000)

Description	Expended FY2019	Current FY2020 Budget	Proposed FY2021 Budget	\$ Change FY21 vs FY20	% Change FY21 vs FY20	Funding Source
Sewer Enterprise						
Salaries Expenses Pumping Stations MWRA Assessment Mandated Inspections Sewer Debt & Interest System Ext./Repairs	315,569 303,893 164,439 2,988,061 27,499 371,994	442,300 194,500 172,000 3,163,487 120,000 217,688 25,000	455,037 194,500 172,000 3,254,117 120,000 214,588 25,000	12,737 0 0 90,630 0 (3,100)	0.0% 0.0% 2.9% 0.0% -1.4%	Sewer Enterprise Funds
Total Sewer Enterprise	4,171,454	4,334,975	4,435,242	100,267		

Note: Sewer revenue budget

will be Operating Budget: 4,435,242

Plus: Indirect Costs 414,219

Total 4,849,461

Total Operating Budget 89,159,2	8 94,627,947	98,247,867	3,619,920 3.83%	
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